COLLEGE OF ARTS AND SCIENCES

Survey Questions for Department Chair and School Director Reappointment Review

Revised March 22, 2016

PERFORMANCE

Based on your own knowledge and experience, please rate Professor XXXXXX on his/her performance in each of the areas below:

(Choices: unacceptable, poor, fair, good, excellent, don't know/not applicable)

Vision and leadership:

- > Promotion of academic excellence
- Ability to articulate a vision for the department
- Ability to support appropriate scholarly standards
- Ability to move the department forward

Faculty appointments and development:

- Promotion of academic excellence
- Management of search and appointment process
- Support for research
- Support for professional and career development
- Management of annual review process
- Management of promotion and tenure process
- > Responsiveness to requests for letters of nomination, support, or reference
- Facilitation of transition to retirement/emeritus faculty

Staff appointments and development:

- Management of search and hiring process
- Support for professional and career development
- Clarity of job duties/expectations
- Management of annual review process

Program development and assessment:

- > Oversight of course schedule and assignments
- Oversight of course enrollments and trends
- Oversight and staffing of undergraduate and graduate committees
- > Support of student recruitment efforts
- > Encouragement and facilitation of updated or new courses
- Support for new programs
- Coordination of program assessment
- Coordination of program review
- Implementation of program review action steps

Fostering connections beyond the department:

- Ability to foster relationships with other chairs/departments/centers
- Ability to serve as an effective liaison between the department and the college
- > Ability to foster relationships with alumni and donors



Governance:

- > Effective use of committee structure
- Appropriate levels of consultation with others to guide decision making
- > Timely revision and interpretation of departmental governance documents
- > General knowledge of applicable college and university policies and rules
- > Effective use of faculty meetings
- Effective articulation of suggestions for developing/changing departmental priorities

Chair's management of the department:

Based on your own knowledge and experience, please rate the degree to which the following aspects represent areas of strength or weakness of the chair.

(Choices: definite weakness; occasional weakness; neutral; occasional strength; definite strength; not sure/not applicable)

- Ability to carry out responsibilities in a timely way
- > Ability to solve problems
- Ability to respond to e-mails or other queries in a timely way
- > Ability to respond to student issues or complaints appropriately
- Effective delegation to appropriate faculty or staff
- > Fairness and ability to avoid favoritism in carrying out responsibilities
- Flexibility and adaptability in dealing with individuals/situations
- > Ability to support inclusiveness
- Clarity and transparency of budget decisions
- Clarity and transparency of space assignments
- > Willingness/ability to negotiate conflict
- > Willingness/ability to make difficult decisions
- > Trustworthiness

Overall, how would you rate the chair's performance?

Choices: unacceptable, poor, fair, good, excellent, don't know/not applicable)

Open response question

Please use the space below to offer any comments about Professor XXXXXX's performance as chair.